

IMPLEMENTATION · PART 1

From three CSV files to a full finance stack — *in hours, not months.*

How EAConnect turns a plain GL export into financial statements, executive dashboards and a working planning application on the same afternoon.

AUDIENCE	SOURCE	OUTCOME	READING TIME
Leaders of mid-size enterprises	GL export · chart of accounts · budget file	Statements · dashboard · planning app	6 min read

Series Hours, Not Months · Part 1

Evidence EAConnect P&L, income statement, dashboard and planning-entry screens, Sept 2026

Standard product claims only where shown; opinion labelled as such

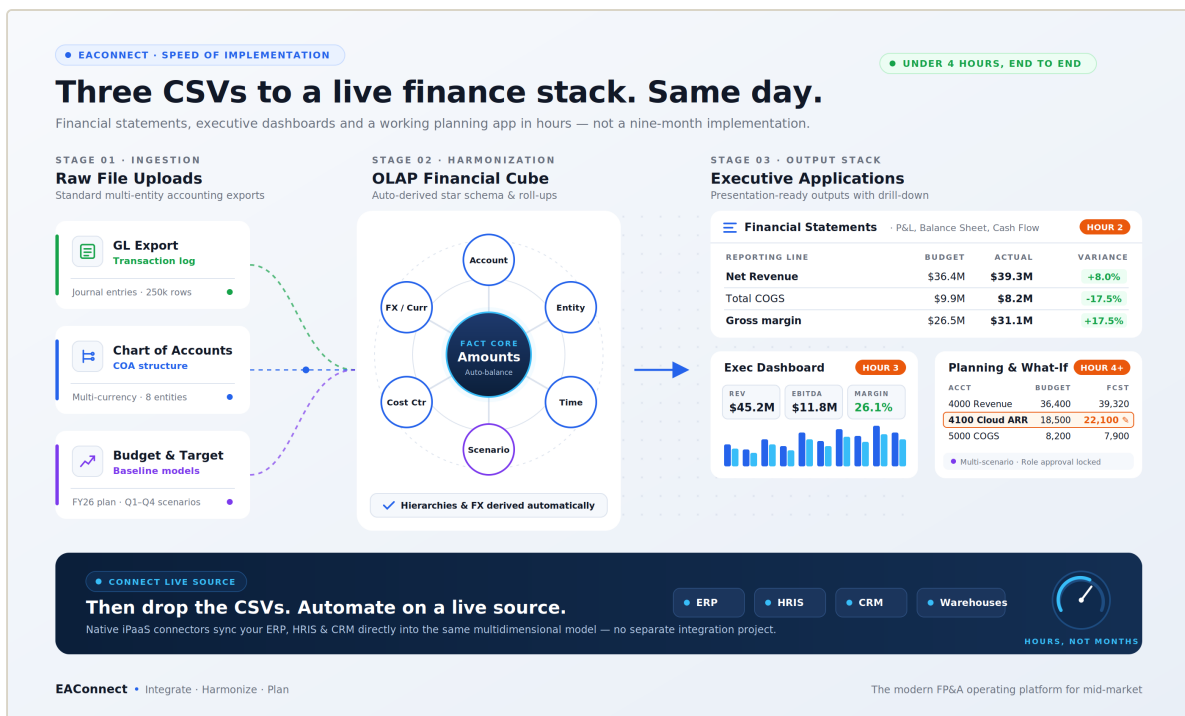


Figure 1. Three CSV files in, a finance stack out

01 The gap nobody talks about

Every mid-market finance team sits on the same three artefacts:

1. A general-ledger export — account, entity, period, amount.
2. A chart of accounts with its roll-up structure.
3. A budget and a forecast, usually in a spreadsheet somebody guards with their life.

That is genuinely all the raw material a CFO needs for a variance-analysed P&L, a live dashboard and a driver-based budget model. Yet the conventional route from those files to that outcome is a data-warehouse project, a BI tool, a separate planning platform, and an integration layer to keep them all in sync. Twelve to eighteen months, a seven-figure total cost of ownership, and a permanent dependency on whoever built it.

EACONNECT exists to collapse that. This post walks through exactly what is feasible when the *only* source is CSV files — and then what changes when you plug the platform straight into your source systems.

02 Hour 1 — Load the files, get a model

Drop the three files into EAConnect. The platform profiles them and derives a multidimensional model automatically: one fact table of financial movements, with conformed dimensions for **Account**, **Entity**, **Time**, **Scenario/Version**, **Cost Centre** and **Currency**.

Two things matter here.

The hierarchy comes with the data. A chart of accounts that says 4000 – Total Revenue contains 4100 – Product Revenue, which contains 4110 – Hardware Sales, is read as a hierarchy, not a flat list. Roll-ups, subtotals and drill-downs are inherited, not rebuilt by hand.

Scenarios are first-class. Actual, Budget and Forecast land as members of a Scenario dimension, not as three separate tables. That is what makes "Q1 Budget vs Q1 Actual vs FY Forecast" a column selection instead of a modelling exercise.

If you have worked in SAP BPC, Anaplan or OneStream, this is the model you would have built anyway. The difference is that nobody had to build it.

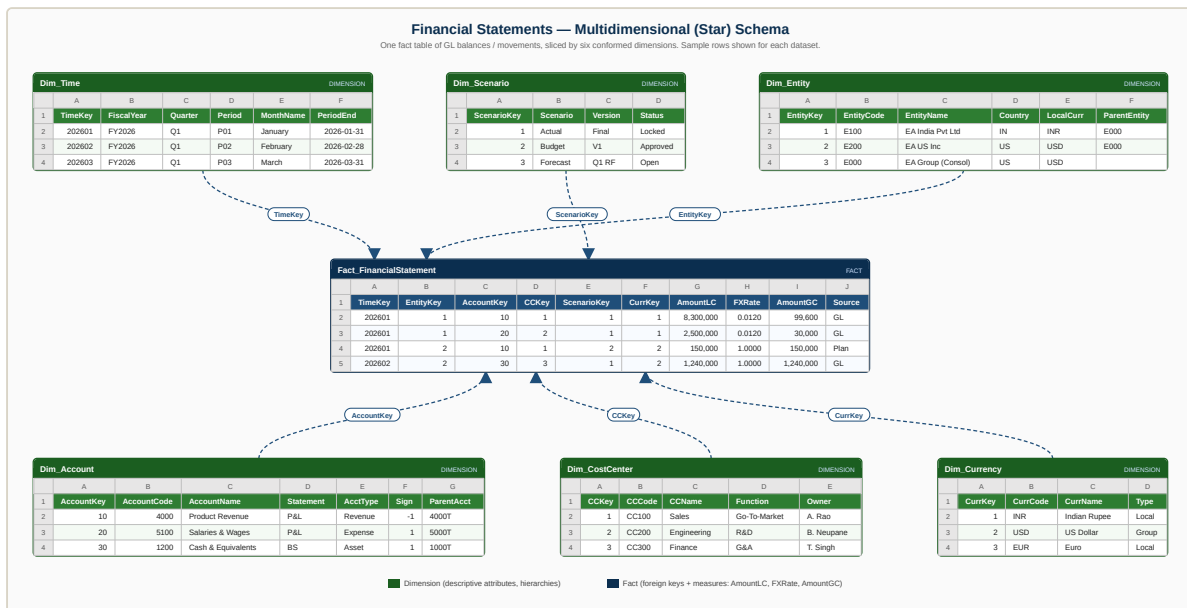


Figure 2. Star schema derived from three CSV files

03 Hour 2 — Financial statements

With the model in place, the statement layer is configuration, not development.

P&L with variance

The P&L statement view shows Q1 Budget, Q1 Actual, FY Budget, FY Forecast, Variance and Variance % side by side. Sections (Cost of Goods Sold, Operating Expense, Below the Line) are grouped, subtotals (Total COGS, Gross Margin, Operating Income, EBT, Net Income) are computed from the hierarchy, and favourable/unfavourable variances are colour-coded by account type — a revenue shortfall and a cost overrun both show red without anyone maintaining a sign convention.

A memo line such as EBITDA is defined once as a calculated member and appears wherever the P&L is used.

The screenshot displays the 'P&L statement' view in the EAConnect Planning application. The interface includes a top navigation bar with tabs for Planning, Analytics, Chat, Workspaces, Datasets, Settings, and Admin. The main content area shows a table with the following columns: P&L Statement, Q1 Budget, Q1 Actual, FY Budget, FY Forecast, Var, and Var %. The table is organized into sections: P&L Statement, COST OF GOODS SOLD, OPERATING EXPENSE, BELOW THE LINE, and Earnings before tax. The table is color-coded by account type, with green indicating favourable variance and red indicating unfavourable variance. The table is also filtered by Entity: EA Group, Currency: USD, and Version: Q1 RP - locked.

P&L Statement	Q1 Budget	Q1 Actual	FY Budget	FY Forecast	Var	Var %
Net revenue	36,364,721	39,258,618	153,965,118	144,733,537	2,693,897	+8.6%
COST OF GOODS SOLD						
Materials	2,012,723	1,634,083	7,533,230	5,833,209	-978,640	-48.6%
Direct labor	1,712,356	1,721,774	7,683,382	7,487,916	9,418	+0.6%
Overhead	6,287,663	5,438,850	23,610,926	21,941,790	-768,813	-12.4%
Total COGS	9,932,742	8,194,708	38,827,458	35,182,915	-1,738,034	-17.5%
Gross margin	26,431,979	31,063,910	114,237,660	109,550,622	4,631,931	+17.5%
OPERATING EXPENSE						
Personnel cost	14,311,284	13,979,657	53,596,348	53,260,461	-331,627	-2.3%
Marketing	5,398,616	3,974,647	20,552,186	27,782,247	-1,423,969	-26.4%
Rent & facilities	7,568,184	7,399,220	24,533,242	22,492,735	-108,964	-1.5%
Professional fees	7,958,436	7,564,040	29,132,212	30,317,983	-394,396	-5.0%
Technology	5,389,315	5,841,501	20,382,930	24,835,149	452,186	+8.4%
Depreciation & amortization	5,269,644	4,554,636	18,229,957	17,588,045	-715,088	-13.6%
Other opex	10,328,844	9,777,201	41,035,164	40,358,051	-551,643	-5.3%
Total operating expense	56,164,323	53,090,901	207,462,839	216,554,672	-3,673,422	-5.5%
Operating income	-29,732,344	-22,026,991	-93,224,380	-107,004,050	7,785,353	+25.9%
BELOW THE LINE						
Interest expense	318,829	226,873	1,129,155	1,188,830	-91,956	-28.8%
Interest income	385,853	443,551	2,161,056	1,559,228	57,698	+15.0%
Other income / (expense)	790,928	367,750	2,825,396	3,433,930	-423,178	-53.5%
Earnings before tax	-28,874,392	-21,442,563	-89,367,082	-103,119,713	7,431,829	+25.7%
Tax provision	539,717	1,091,913	3,621,533	4,034,738	552,196	+102.3%
Net income	-29,414,108	-22,534,476	-92,988,615	-107,154,451	6,879,632	+23.4%
EBITDA (memo)	-24,462,700	-17,472,355	-74,994,423	-89,496,005	6,990,345	+28.6%

Green = favourable to budget (revenue and income lines up, expense lines down). Interest income and other income shown as income (positive); other income is below budget and shows unfavourable.

Hour 2 — P&L with Budget / Actual / Forecast; Var % recomputed from dollars at every subtotal; colour by account type

EAConnect - figures generated from one consistent dataset

Figure 3. P&L with variance

Income Statement by entity, by month

Switch to the multi-period view and the same model renders a monthly income statement for a chosen division — twelve columns plus a total, expandable from IS — Income Statement down through 4000 — Total Revenue → 4200 — Service Revenue → 4220 — Maintenance & Support. A Balance Sheet tab sits alongside it on the same data.

Filters, search across dimensions, export to Excel and an "immersive" full-screen mode are built into the grid. Change the entity selector and the whole statement re-pivots.

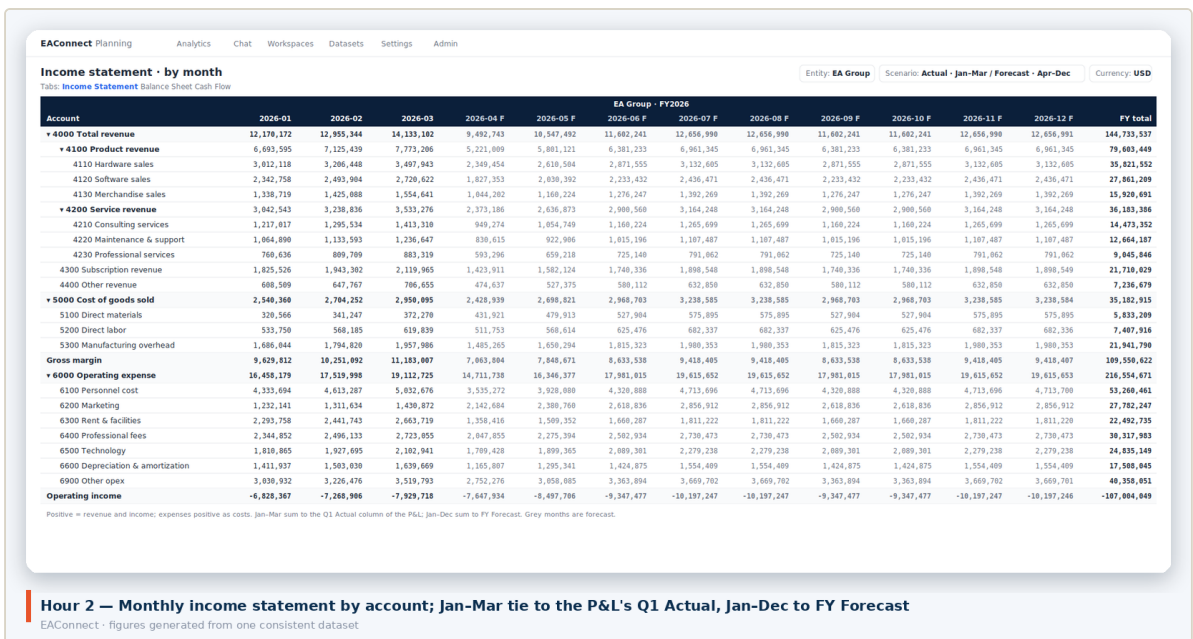


Figure 4. Monthly income statement by entity

What used to be a reporting pack assembled monthly is now a live view that is correct the moment the data lands.

04 Hour 3 — The executive dashboard

The Financial Overview dashboard is built from the same model, filtered by Period and Entity:

- **KPI tiles** — Net Revenue, Gross Profit, EBITDA, Net Income, Operating Margin, Cash Balance, each with a prior-year or budget comparison.
- **P&L Bridge** — a waterfall from Revenue through COGS, OpEx, D&A, Interest and Tax to the bottom line.
- **Budget vs Actual** by department.
- **Monthly Revenue & Expenses** with margin % on a secondary axis.
- **Expense Breakdown** treemap.

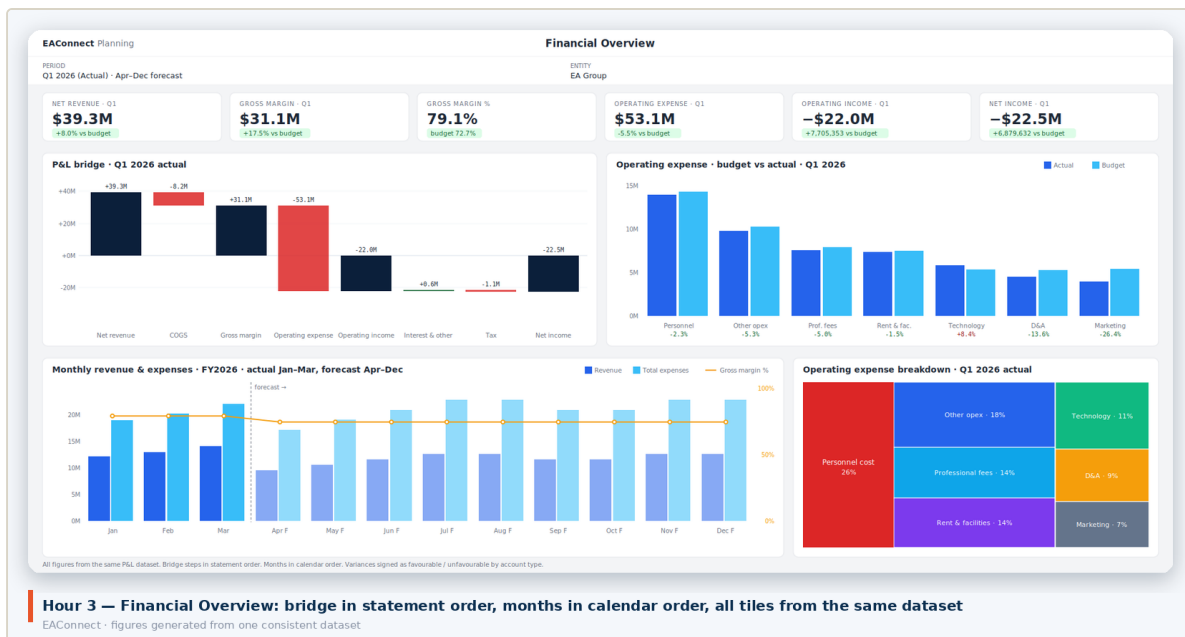


Figure 5. Financial Overview dashboard

Because every chart reads the same dimensions, a filter applied at the top cascades everywhere. And because EACONNECT is AI-native, the dashboard carries an *Ask Financial Overview* assistant: a finance lead can type "why is operating income above budget in Q1?" and get an answer grounded in the actual variance lines, not a generic explanation.

05 Hour 4 and beyond — A planning application, not just reports

This is where most analytics tools stop and a second product begins. In EACONNECT the planning layer is the same platform, the same model, the same dimensions — with write-back.

The *ABS Planning Suite* example shows what a working planning app looks like:

EACONNECT Planning Analytics Chat Workspaces Datasets Settings Admin

Operating expense entry - EA Group - FY2026 Subsidiary: **All** Version: **WORKING** Scenario: **Budget / Forecast**

Tab: **OPEX** Non-project revenue and COGS Personnel

ACCOUNT	2026-01		2026-02		2026-03		2026-04		2026-05		2026-06	
	BUD	FCST	BUD	FCST	BUD	FCST	BUD	FCST	BUD	FCST	BUD	FCST
6000 Operating expense	17,418,940	16,458,379	18,534,227	17,519,998	20,219,156	19,112,725	13,616,794	14,711,738	15,129,772	16,346,377	16,642,749	17,391,815
6100 Personnel cost	4,436,490	4,333,694	4,722,724	4,613,287	5,152,062	5,032,676	3,535,656	3,535,272	3,928,596	3,928,000	4,321,357	4,320,000
6200 Marketing	1,673,571	1,232,141	1,781,543	1,311,634	1,943,582	1,439,872	1,363,821	2,142,684	1,515,357	2,389,769	1,666,893	2,618,836
6300 Rent & facilities	2,327,537	2,293,758	2,477,791	2,441,743	2,782,946	2,663,719	1,532,255	1,358,416	1,782,596	1,589,352	1,872,756	1,660,287
6400 Professional fees	2,467,115	2,344,852	2,626,284	2,496,133	2,865,037	2,723,955	1,905,640	2,847,855	2,117,378	2,275,394	2,329,115	2,581,934
6500 Technology	1,678,688	1,818,865	1,778,474	1,927,695	1,940,153	2,182,941	1,349,425	1,789,428	1,499,362	1,899,365	1,649,298	2,899,381
6600 Depreciation & amortization	1,633,599	1,411,937	1,738,983	1,583,030	1,897,071	1,639,689	1,166,428	1,185,887	1,296,031	1,295,341	1,425,634	1,424,875
6900 Other opex	3,281,942	3,838,932	3,488,519	3,226,476	3,718,383	3,519,793	2,763,569	2,752,276	3,878,632	3,858,885	3,377,685	3,363,894

Budget columns from the FY Budget of the P&L, spread monthly; forecast Jan-Mar = actuals; Apr-Jun editable (highlighted) and rolling to the FY Forecast column. Same accounts, same totals as the statements above.

Hour 4+ — Planning entry grid: budget and forecast by account and month, forecast rolling into the FY Forecast column
EACONNECT - figures generated from one consistent dataset

Figure 6. Planning application input grid

- **Input grids** — Budget and Forecast columns per month, per account, with a Subsidiary selector and a Version selector (e.g. *WORKING*). Users type directly into the cells; roll-ups (Gross Profit, Operating Profit, Net Income) recompute on entry.
- **A structured application**, not a loose set of screens: Executive Overview, Planning Cycle Cockpit, Planning Drivers, Cost-Type-to-Account mapping, Project Budget Entry, Project Portfolio, Plan vs Actual, Forecast Adjustment, OPEX and COGS Entry, department views, and a Budget Review & Approval and Budget Submission workflow.
- **Versions and scenarios** — *WORKING*, *submitted*, *approved* — so the planning cycle has governance rather than a folder of file copies.

For teams that have priced Anaplan or SAP BPC for this, the point is not that EACONNECT does something exotic. It is that the model you loaded in Hour 1 *is* the planning model, so there is no second implementation, no second data load and no reconciliation between "reporting numbers" and "planning numbers".

06 What "hours" honestly means

To be precise about the claim:

STEP	EFFORT WITH CSVS AS SOURCE
Load GL, chart of accounts, budget/forecast files	Minutes
Dimensional model derived, hierarchies recognised	Automatic; review takes under an hour
P&L / Balance Sheet / Income Statement views	Configuration — an hour or two
Executive dashboard	An hour or two
Planning input grids, versions, workflow	Half a day to a day depending on cycle complexity

A working proof-of-concept on real data in a day. A production planning application in a week or two, most of it spent on business decisions (driver logic, approval chain) rather than technology.

07 Then remove the CSVs entirely

CSV is the *simplest* source, and a good place to start because it proves the outcome before you touch a single integration. But EAConnect began life as an iPaaS, and the connectors are native to the platform — not a separate middleware purchase.

That means the same pipeline that reads a GL export can read the GL directly from NetSuite, SAP, Acumatica, Xero or another ERP on a schedule; pull headcount from the HRIS for personnel-cost planning; and pull pipeline from the CRM for revenue forecasting. The statements, dashboard and planning app do not change. Only the source does.

The order of operations is deliberate: prove the value on files in hours, then wire in the systems of record when you are ready — rather than starting with a six-month integration project and hoping the value shows up at the end.

08 Who this is for

Mid-market companies — roughly \$50M to \$500M in revenue — with a finance team that is too big for spreadsheets and too lean for a two-year transformation programme. If your month-end pack is assembled by hand, your budget lives in a shared workbook, and your last planning-tool quote made the CFO wince, this is the gap EAConnect was built for.

If you would like to see it on your own files, send us three CSVs. We will show you the rest by the end of the day.

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EAConnect P&L, income statement, dashboard and planning-entry screens, Sept 2026

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